

## **City of Rio Rancho Impact Fee Capital Improvement Policy**

### **Purpose:**

In order to promote consistency and continuity in decision making related to impact fee system improvement planning and to set the general parameters for how impact fee spending and impact fee credit decisions are made, the following policy is established for the City's Impact Fee Capital Improvements Plan (IFCIP). As a matter of general policy, the goals of the City's IFCIP are:

1. Consistently make decisions related to impact fee spending and issuance of impact fee credits that are aligned with overall City goals and objectives regarding the physical and economic development of the community, asset management, and the provision of public services.
2. Promote financial stability and focus attention on the City's long term financial capacity to meet growth needs.
3. Effectively communicate the City's priorities and plans for undertaking impact fee projects to internal and external stakeholders.

The policy is designed to capture the following elements of the IFCIP:

1. Impact Fee Project Formulation
2. IFCIP relationship to the Capital Budget
3. Impact Fee Project Financing
4. Issuance of Impact Fee credits including excess credits
5. Post Impact Fee Project Evaluation

### **Impact Fee Project Formulation:**

The IFCIP is a plan required by the New Mexico Development Fees Act that identifies capital improvements or facility expansions for which impact fees may be assessed.

### ***IFCIP***

The IFCIP consists of cross departmental activities designed to identify, plan, finance, and undertake construction of long lived capital assets necessary to meet growth service level goals and objectives. The IFCIP functions as:

1. A multi-year projection of the City's Impact Fee needs and revenues.
2. A formal mechanism for decision making related to planning and budgeting for impact fee spending and issuance of impact fee credits.
3. A link to the City's long range plans concerning the economic and physical development of the community, and the provision of public services.
4. A financial management tool identifying future financing requirements for impact fee spending and issuance of impact fee credits over the planning period.

5. A communications device for reporting to internal and external stakeholders the City's Impact Fee priorities and plans for implementing Impact Fee projects.

The major output of the IFCIP is the annually updated proposed impact fee projects. The IFCIP plans for the allocation of existing and anticipated resources to expand, or acquire new capital stock, facilities, and infrastructure. The IFCIP is a six (6) year plan identifying the priority, scheduling, and impact fee capital projects to be undertaken over the planning period. The IFCIP represents a management and financial plan to guide Impact Fee capital financing and acquisition activities and is subject to annual review and modification by City staff and approval by the Governing Body as part of the budget process.

#### *Definition Statement of a Impact Fee Capital Project*

Notwithstanding the definition of capital items and fixed assets established for capital budgeting and accounting, impact fee capital projects shall be defined for the purposes of the IFCIP as follows:

An impact fee capital improvement is: Any of the following facilities that have a life expectancy of ten or more years and are owned and operated by or on behalf of the City:

- (1) Roadway facilities, including roads, bridges, bus bays, rights-of-way, traffic signals, landscaping and local components of state and federal highways;
- (2) Bikeways and trails;
- (3) Parks, recreational areas, open space trails and related areas and facilities;
- (4) Buildings for fire, police and rescue essential equipment costing \$10,000 or more and having a life expectancy of ten years or more.
- (5) Water and wastewater facilities, including wells, transmission mains, storage reservoirs, collection mains, lift stations, wastewater treatment plants.
- (6) Drainage facilities, including regional facilities typically constructed by the Southern Sandoval County Arroyo Flood Control Authority and local facilities typically constructed by the City of Rio Rancho. Regional facilities include storm water conveyances of more than 500 cubic feet per second.

Projects meeting the above definition shall be eligible for consideration and inclusion in the annually updated IFCIP. Questions regarding the definition of an Impact Fee capital project should contact the Development Services Department (DSD).

#### *IFCIP Development Responsibility*

All impact fee implementing Departments, DSD, and Department of Financial Services shall have responsibility to identify the Impact Fee Capital Improvement projects contained in the IFCIP. Each implementing Department shall be the lead in coordinating the tasks and activities necessary to successfully implement the Impact Fee Capital Improvement projects in their respective Department.

All impact fee implementing Departments, DSD and DFS shall be responsible for project evaluation and project rating.

The DFS shall be responsible for developing the IFCIP document for Governing Body approval and monitoring implementation of the impact fees projects.

#### *Project Requests and Consideration*

In order to evaluate the merits and allow due process of proposed impact fee project requests, each proposed project shall be accompanied, at a minimum, by the following information:

1. Project Title, Physical Description, and Definition of Scope
2. Demonstration/Justification of Need
3. Project Schedule
4. Capital Cost Estimate
5. Statement of Impact on the Operating Budget
6. Relationship to other Planned Projects
7. Project's Department Rank Priority
8. Recommended/Anticipated additional Funding Sources

The DFS shall establish forms, instructions, deadlines, and procedures for project submittal and review.

#### *Project Selection*

To ensure Impact Fee capital programming and financial decisions are consistent with community goals, values, and needs, the City shall utilize, to the greatest extent possible and where appropriate, specific logical methods of decision making to:

1. Develop options for meeting growth capital needs and evaluating project alternatives.
2. Develop an IFCIP.

#### IFCIP relationship to the Capital Budget:

The IFCIP represents the City's multi-year projection of impact fee capital needs and is a picture of future financing requirements, plans, and project scheduling. The IFCIP does not impart spending authority for capital projects, but rather constitutes the primary basis upon which the annual capital budget is formulated. While the IFCIP is a management plan, the capital budget is the current year spending authorization for impact fee expenditures. The following policies apply to the relationship between the IFCIP and the capital budget, and the formulation of the annual capital budget:

1. The City shall enact an annual impact fee capital budget based on impact fee projections, project priorities and schedules as established in multi-year IFCIP.

2. The annual Impact Fee capital budget shall be developed and adopted concurrently with the annual operating budget. Operating impacts of Impact Fee expenditures shall be projected and included in operating budget forecasts.
3. An Impact fee project proceeds from a planned expenditure in the IFCIP to an appropriated one in the annual Impact Fee budget and shall be achieved through the annual budget process by which staff submits capital outlay requests as part of their overall budget requests for the upcoming fiscal year.

#### Impact Fee Project Financing:

The City recognizes that an effective Impact Fee funding strategy requires a fiscally constrained budget. The City will maintain a fiscally constrained impact fee budget and shall consider the following factors in evaluating the suitability of impact fees for particular projects:

1. Legality
2. Equity
3. Effectiveness
4. Acceptability
5. Affordability
6. Ease of Administration
7. Efficiency

#### Issuance of Impact Fee Credits including Excess Credits:

Impact fee credit is the value of payments, contributions, dedication and improvements made by developments towards the cost of existing or future system improvements. System improvements are capital improvements that are public facilities designed to provide service to more than one development project or to the community at large. Excess impact fee credit is that portion of the credit granted to the credit holder for system improvements which exceed the value of the impact fees otherwise due from the development. Impact fee credits are assigned to specific categories of improvements. The specific categories are roadways, bikeways and trails, parks, public safety facilities, water and wastewater utilities and drainage facilities.

Impact fee credits shall only be issued for implementing system level improvements that are contained in the IFCIP. The amount of impact fee credits, including excess credit, issued in any given year may not exceed the amount identified in the IFCIP for that given year. Impact fee credits shall be granted in accordance with the City's Impact Fee Ordinance.

A development agreement (DA) consistent with the general provisions of the Impact Fee Ordinance specifying the project and memorializing the terms of the construction, the estimated cost of the system improvements, the schedule for initiation and completion of the system improvements, a requirement that the system improvements be completed to accepted city standards, and such other terms and conditions as deemed necessary by the

city to provide a complete understanding for the issuing of impact fee credits shall be executed prior to any credits being issued. A DA shall not substitute for a financial guarantee.

The DSD shall be responsible for preparing the DA and identifying project and the specific project items that are eligible for impact fee credits. DSD will seek and consider comments from the City implementing Departments.

Post Impact Fee Project Evaluation:

*Capital Inventory*

The City shall maintain its capital asset inventory at a level adequate to protect the City's capital investment, avoid disruption of service delivery, and to minimize future maintenance and replacement costs. To that end, the City shall conduct and prepare a capital assets inventory biannually to report on the age, condition, and replacement cost of major capital assets.

*Project Progress Reporting*

The DFS shall establish procedural guidelines for project progress reporting as part of the annual capital budget and IFCIP development processes.

<b>DEVELOPMENT ASSUMPTIONS<sup>1</sup></b>	<b>Fiscal Year</b>	<b>TOTAL</b>					
	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	
Number of Projected Single Family Units Permitted	490	497	538	547	608	618	3,298
Number of Projected Multifamily Units Permitted	0	0	0	0	0	0	0
Number of Retail Commercial Square Footage Permitted	83,367	85,035	86,735	88,470	90,239	92,044	525,890
Number of Office/Institutional Square Footage Permitted	122,357	127,252	132,342	137,635	143,141	148,866	811,593
Number of Industrial Square Footage Permitted	8,512	8,576	8,640	8,705	8,770	8,836	52,039
Total Number of Non Residential Square Footage Permitted	214,236	220,863	227,717	234,810	242,150	249,746	1,389,522

<b>Impact Fee Facility Category/Fund</b>	<b>ICIP Rank</b>												
<b><u>Roads/Fund 351</u></b>													
<i>Southern Blvd. Reconstruction-NM528 to Golf Course Rd.</i>	1	\$	-	\$	280,897	\$	-	\$	-	\$	280,897		
<i>Broadmoor Blvd. Phase II ROW (Northern Blvd. to Paseo del Volcan)</i>		\$	-	\$	-	\$	247,976	\$	254,100	\$	-	\$	502,075
<i>Lincoln Avenue Extension (Interim Two Lane)</i>		\$	-	\$	-	\$	-	\$	-	\$	316,471	\$	316,471
<i>Edinburgh Area Roadway Infrastructure (Developer Contribution)</i>	DC	\$	416,008	\$	477,527	\$	327,077	\$	246,077	\$	246,077	\$	1,958,843
<i>Roadway Improvements and Land Acquisition-Miscellaneous</i>		\$	309,468	\$	34,877	\$	87,839	\$	88,759	\$	54,634	\$	954,786
<i>Existing Impact Fee Credit*</i>		\$	1,337,645	\$	1,311,856	\$	1,575,872.40	\$	1,696,788	\$	1,856,849	\$	9,681,789
<b>Total Roads</b>		\$	<b>2,063,121</b>	\$	<b>2,105,157</b>	\$	<b>2,238,764</b>	\$	<b>2,285,724</b>	\$	<b>2,474,030</b>	\$	<b>13,694,861</b>

\*Impact Fee Credits are estimated to reduce total projected impact fee resources by 85% due to existing development agreements for which the City is obligated to give credits as applications for development units are made during the planning period.

\*\*The Fiscal Year 2017 budgetary ending fund balance is \$619,602; \$154,734 of which is reserved for contingencies. Allocation of the ending fund balance shall be made to projects at the discretion of the Impact Fee Administrator, City Manager, and Governing Body.

<b>DEVELOPMENT ASSUMPTIONS<sup>1</sup></b>	Fiscal Year	TOTAL					
	2017	2018	2019	2020	2021	2022	
Number of Projected Single Family Units Permitted	490	497	538	547	608	618	3,298
Number of Projected Multifamily Units Permitted	0	0	0	0	0	0	0
Number of Retail Commercial Square Footage Permitted	83,367	85,035	86,735	88,470	90,239	92,044	525,890
Number of Office/Institutional Square Footage Permitted	122,357	127,252	132,342	137,635	143,141	148,866	811,593
Number of Industrial Square Footage Permitted	8,512	8,576	8,640	8,705	8,770	8,836	52,039
Total Number of Non Residential Square Footage Permitted	214,236	220,863	227,717	234,810	242,150	249,746	1,389,522

Impact Fee Facility Category/Fund	ICIP Rank												
<b><u>Bikeways and Trails/Fund 352</u></b>													
Bosque Trail (PR1781)	12	\$	150,000	\$	-	\$	-	\$	-	\$	-	\$	150,000
<i>Edinburgh Area Bikeway and Trail Infrastructure (Developer Contribution)</i>	DC	\$	2,195	\$	2,926	\$	2,926	\$	2,926	\$	2,926	\$	16,825
<i>Bikeway and Trail Improvements-Miscellaneous</i>	N/A	\$	(142,692)	\$	7,456	\$	7,931	\$	8,097	\$	8,767	\$	(101,483)
<i>Existing Impact Fee Credits*</i>		\$	14,857	\$	14,471.80	\$	15,579.90	\$	15,967	\$	17,530.10	\$	96,382
<b>Total Bikeways and Trails</b>		\$	<b>24,360</b>	\$	<b>24,854</b>	\$	<b>26,437</b>	\$	<b>26,990</b>	\$	<b>29,223</b>	\$	<b>161,724</b>

\*Impact Fee Credits are estimated to reduce total projected impact fee resources by 70% due to existing development agreements for which the City is obligated to give credits as applications for development units are made during the planning period.

\*\*The Fiscal Year 2017 budgetary ending fund balance is \$53,187; \$3,787 of which is reserved for contingencies. Allocation of the ending fund balance shall be made to projects at the discretion of the Impact Fee Administrator, City Manager, and Governing Body. The FY2017 Budget utilizes existing cash reserves to fund the Bosque Trail project.

<b><u>Parks/Fund 353</u></b>													
<i>Sports Complex North (PR0447)</i>	8	\$	105,000	\$	-	\$	50,000	\$	50,000	\$	50,000	\$	305,000
<i>Edinburgh Area Regional Park Improvements (Developer Contribution)</i>	DC	\$	86,278	\$	115,037	\$	115,037	\$	115,037	\$	115,037	\$	661,463
<i>Park Improvements-Miscellaneous</i>	N/A	\$	110,914	\$	112,578	\$	121,884	\$	123,834	\$	137,611	\$	746,841
<i>Existing Impact Fee Credit*</i>		\$	313,998	\$	397,818	\$	390,214	\$	399,098	\$	461,858	\$	2,435,814
<b>Total Parks</b>		\$	<b>616,190</b>	\$	<b>625,433</b>	\$	<b>677,135</b>	\$	<b>687,969</b>	\$	<b>764,506</b>	\$	<b>4,149,118</b>

\*Impact Fee Credits are estimated to reduce total projected impact fee resources by 82% due to existing development agreements for which the City is obligated to give credits as applications for development units are made during the planning period.

\*\*The Fiscal Year 2017 budgetary ending fund balance is \$208,831; \$55,457 of which is reserved for contingencies. Allocation of the ending fund balance shall be made to projects at the discretion of the Impact Fee Administrator, City Manager, and Governing Body.

<b>DEVELOPMENT ASSUMPTIONS<sup>1</sup></b>	Fiscal Year	TOTAL					
	2017	2018	2019	2020	2021	2022	
Number of Projected Single Family Units Permitted	490	497	538	547	608	618	3,298
Number of Projected Multifamily Units Permitted	0	0	0	0	0	0	0
Number of Retail Commercial Square Footage Permitted	83,367	85,035	86,735	88,470	90,239	92,044	525,890
Number of Office/Institutional Square Footage Permitted	122,357	127,252	132,342	137,635	143,141	148,866	811,593
Number of Industrial Square Footage Permitted	8,512	8,576	8,640	8,705	8,770	8,836	52,039
Total Number of Non Residential Square Footage Permitted	214,236	220,863	227,717	234,810	242,150	249,746	1,389,522

Impact Fee Facility Category/Fund	ICIP Rank														
<b>Public Safety-Fund 354</b>															
<b><u>FIRE</u></b>															
<i>Fire and EMS Apparatus and Equipment &gt; \$10K</i>	1	\$	200,000	\$	200,000		\$	278,155	\$	678,155					
<b><u>POLICE</u></b>															
<i>Police Vehicles and Equipment &gt; 10K</i>	3	\$	72,000	\$	72,000	\$	72,000	\$	72,000	\$	432,000				
<i>Public Safety Improvements-Miscellaneous</i>	N/A	\$	(513)	\$	4,887	\$	224,467	\$	230,587	\$	(23,641)	\$	261,526	\$	697,313
<b>Total Public Safety</b>		\$	<b>271,487</b>	\$	<b>276,887</b>	\$	<b>296,467</b>	\$	<b>302,587</b>	\$	<b>326,514</b>	\$	<b>333,526</b>	\$	<b>1,807,468</b>

\*Estimate cash revenues are divided between the Fire and Police functions according to the Public Safety Vehicle Financing Plan, while the remaining balance of estimated impact fees resources is reserved for "public safety improvement-miscellaneous." Allocation of these resources, either in the form of impact fee credits or project budgets shall be made at the discretion of the Impact Fee Administrator, City Manager, and Governing Body.

\*\*The Fiscal Year 2017 budgetary ending fund balance is \$84,849, all of which is reserved for contingencies. Allocation of the ending fund balance shall be made to projects at the discretion of the Impact Fee Administrator, City Manager, and Governing Body.

<b>Drainage-Fund 355</b>															
<i>Edinburgh Area Drainage Infrastructure (Developer Contribution)</i>	DC	\$	124,227	\$	124,227	\$	18,892	\$	-	\$	-	\$	-	\$	267,346
<i>Drainage Improvements and Land Acquisition-Miscellaneous**</i>	N/A	\$	164,027	\$	166,488	\$	180,251	\$	183,135	\$	203,509	\$	207,070	\$	1,104,480
<b>Total Drainage</b>		\$	<b>288,254</b>	\$	<b>290,715</b>	\$	<b>199,143</b>	\$	<b>183,135</b>	\$	<b>203,509</b>	\$	<b>207,070</b>	\$	<b>1,371,826</b>

\*\*The Fiscal Year 2017 budgetary ending fund balance is \$456,994; \$82,014 of which is reserved for contingencies. Allocation of the ending fund balance shall be made to projects at the discretion of the Impact Fee Administrator, City Manager, and Governing Body.

<b>DEVELOPMENT ASSUMPTIONS<sup>1</sup></b>	<b>Fiscal Year</b>	<b>TOTAL</b>					
	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	
Number of Projected Single Family Units Permitted	490	497	538	547	608	618	3,298
Number of Projected Multifamily Units Permitted	0	0	0	0	0	0	0
Number of Retail Commercial Square Footage Permitted	83,367	85,035	86,735	88,470	90,239	92,044	525,890
Number of Office/Institutional Square Footage Permitted	122,357	127,252	132,342	137,635	143,141	148,866	811,593
Number of Industrial Square Footage Permitted	8,512	8,576	8,640	8,705	8,770	8,836	52,039
Total Number of Non Residential Square Footage Permitted	214,236	220,863	227,717	234,810	242,150	249,746	1,389,522

<b>Impact Fee Facility Category/Fund</b>	<b>ICIP Rank</b>														
<b><u>Water-Fund 545</u></b>															
<i>Edinburgh Area Water Infrastructure (Developer Contribution)</i>	DC	\$	120,578	\$	138,550	\$	95,515	\$	71,887	\$	71,887	\$	71,887	\$	570,304
<i>Water Utility Improvements-Miscellaneous</i>	N/A	\$	421,090	\$	428,364	\$	460,575	\$	468,913	\$	515,807	\$	525,777	\$	2,820,527
<i>Existing Impact Fee Credits*</i>		\$	1,563,784	\$	1,574,908	\$	1,746,786	\$	1,803,764	\$	1,991,342	\$	2,031,219	\$	10,711,802
<b>Total Water</b>		\$	<b>2,105,452</b>	\$	<b>2,141,822</b>	\$	<b>2,302,876</b>	\$	<b>2,344,564</b>	\$	<b>2,579,036</b>	\$	<b>2,628,883</b>	\$	<b>14,102,633</b>

\*Impact Fee Credits are estimated to reduce total projected impact fee resources by 80% due to existing development agreements for which the City is obligated to give credits as applications for development units are made during the planning period.

\*\*The Fiscal Year 2017 budgetary ending fund balance is \$2,117,805. Allocation of the ending fund balance shall be made to projects at the discretion of the Impact Fee Administrator, City Manager, and Governing Body.

<b>DEVELOPMENT ASSUMPTIONS<sup>1</sup></b>	Fiscal Year	TOTAL					
	2017	2018	2019	2020	2021	2022	
Number of Projected Single Family Units Permitted	490	497	538	547	608	618	3,298
Number of Projected Multifamily Units Permitted	0	0	0	0	0	0	0
Number of Retail Commercial Square Footage Permitted	83,367	85,035	86,735	88,470	90,239	92,044	525,890
Number of Office/Institutional Square Footage Permitted	122,357	127,252	132,342	137,635	143,141	148,866	811,593
Number of Industrial Square Footage Permitted	8,512	8,576	8,640	8,705	8,770	8,836	52,039
Total Number of Non Residential Square Footage Permitted	214,236	220,863	227,717	234,810	242,150	249,746	1,389,522

Impact Fee Facility Category/Fund	ICIP Rank														
<b>Wastewater-Fund 555</b>															
<i>Edinburgh Area Wastewater Infrastructure (Developer Contribution)</i>	DC	\$	157,605	\$	210,139	\$	210,139	\$	210,139	\$	210,139	\$	210,139	\$	1,208,300
<i>Wastewater Utility Improvements-Miscellaneous</i>	N/A	\$	296,466	\$	301,587	\$	324,265	\$	330,135	\$	363,151	\$	370,170	\$	1,985,775
<i>Existing Impact Fee Credit*</i>		\$	1,028,260	\$	996,211	\$	1,086,923	\$	1,110,402	\$	1,242,465	\$	1,270,541	\$	6,734,801
<b>Total Wastewater</b>		\$	<b>1,482,331</b>	\$	<b>1,507,937</b>	\$	<b>1,621,327</b>	\$	<b>1,650,676</b>	\$	<b>1,815,755</b>	\$	<b>1,850,850</b>	\$	<b>9,928,876</b>

\*Impact Fee Credits are estimated to reduce total projected impact fee resources by 80% due to existing development agreements for which the City is obligated to give credits as applications for development units are made during the planning period.

\*\*The Fiscal Year 2017 budgetary ending fund balance is \$805,008. Allocation of the ending fund balance shall be made to projects at the discretion of the Impact Fee Administrator, City Manager, and Governing Body.

<b>IMPACT FEE TOTAL</b>	\$	<b>6,851,195</b>	\$	<b>6,972,805</b>	\$	<b>7,362,149</b>	\$	<b>7,481,645</b>	\$	<b>8,192,573</b>	\$	<b>8,356,139</b>	\$	<b>45,216,506</b>
-------------------------	----	------------------	----	------------------	----	------------------	----	------------------	----	------------------	----	------------------	----	-------------------

1. Assumptions for FY2017-2022 Projection dated 11/20/2015: Single Family Residential permits for FY17: 490 (1.5% increase in total housing units count); FY18: 1.5%, FY19: 1.6%, FY20: 1.6%, FY21: 1.75%, FY22: 1.75% increase in total housing units count. Nonresidential square footage permit estimate based on 5 year average (FY11-15) excluding large office/institutional projects; Retail: 2% increase in total square footage; Office/Institutional: 4%; Industrial: 0.75%. Residential collection rates are based on recent collection of impact fees and are assumed to be: (Roads: 15%; Bikeways: 40%; Parks: 18%; Public Safety: 90%; Drainage: 100%; Water: 20%; WW: 20%). Nonresidential collection rates are based on recent collection of impact fees and are between 0% and 100% probability depending on the land use type and facility category. 7.5% of Single Family Residential permits are assumed to be in areas with obsolete platting for calculation of the Drainage impact fee projection, consistent with recent experience. 0% of Nonresidential permits are assumed to be in areas with obsolete platting for calculation of Drainage impact fee projection. While some development occurs in areas with obsolete platting, there is no clear trend that may be used to make a reliable assumption about non residential development that will pay the drainage impact fee.

**Impact Fee Revenue Projection: Fiscal Year 2016 through Fiscal Year 2022**

	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2016							
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Original	Revised	Projection*	Projection*	Projection*	Projection*	Projection*	Projection*	Total
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projection*	Budget	Projection*	Projection*	Projection*	Projection*	Projection*	Projection*	FY2016- FY2022
Roads	\$ 868,407	\$ 671,006	\$ 1,556,206	\$ 693,910	\$ 142,339	\$ 101,193	\$ 88,803	\$ 273,665	\$ 222,319	\$ 292,848	\$ 309,468	\$ 315,774	\$ 335,815	\$ 342,859	\$ 371,104	\$ 379,210	\$ 2,347,077
Bikeways/Trails	\$ 14,118	\$ 9,756	\$ 20,187	\$ 16,354	\$ 10,149	\$ 4,428	\$ 3,808	\$ 6,459	\$ 6,565	\$ 7,053	\$ 7,573	\$ 7,705	\$ 8,272	\$ 8,424	\$ 9,245	\$ 9,426	\$ 57,697
Parks	\$ 250,694	\$ 103,890	\$ 102,476	\$ 57,562	\$ 52,798	\$ 47,787	\$ 43,404	\$ 93,857	\$ 69,130	\$ 101,803	\$ 110,914	\$ 112,578	\$ 121,884	\$ 123,834	\$ 137,611	\$ 140,019	\$ 848,644
Public Safety	\$ 359,068	\$ 181,997	\$ 335,865	\$ 413,652	\$ 170,294	\$ 101,156	\$ 67,800	\$ 115,081	\$ 192,273	\$ 173,915	\$ 186,347	\$ 189,607	\$ 204,123	\$ 207,870	\$ 227,588	\$ 232,025	\$ 1,421,475
Drainage	\$ 477,215	\$ 346,080	\$ 237,198	\$ 80,643	\$ 120,555	\$ 95,998	\$ 69,208	\$ 119,216	\$ 122,681	\$ 150,553	\$ 164,027	\$ 166,488	\$ 180,251	\$ 183,135	\$ 203,509	\$ 207,070	\$ 1,255,033
Water	\$ 688,047	\$ 546,504	\$ 386,764	\$ 342,188	\$ 245,703	\$ 312,113	\$ 321,504	\$ 560,658	\$ 354,009	\$ 391,259	\$ 421,090	\$ 428,364	\$ 460,575	\$ 468,913	\$ 515,807	\$ 525,777	\$ 3,211,786
Wastewater	\$ 545,789	\$ 564,642	\$ 662,734	\$ 239,003	\$ 145,454	\$ 70,282	\$ 75,175	\$ 282,760	\$ 166,159	\$ 275,464	\$ 296,466	\$ 301,587	\$ 324,265	\$ 330,135	\$ 363,151	\$ 353,750	\$ 2,244,820
<b>TOTAL</b>	<b>\$ 3,203,338</b>	<b>\$ 2,423,875</b>	<b>\$ 3,301,430</b>	<b>\$ 1,843,314</b>	<b>\$ 887,291</b>	<b>\$ 732,956</b>	<b>\$ 669,702</b>	<b>\$ 1,451,695</b>	<b>\$ 1,133,136</b>	<b>\$ 1,392,896</b>	<b>\$ 1,495,886</b>	<b>\$ 1,522,103</b>	<b>\$ 1,635,185</b>	<b>\$ 1,665,170</b>	<b>\$ 1,828,016</b>	<b>\$ 1,847,277</b>	<b>\$ 11,386,533</b>
% Change	-40%	-24%	36%	-44%	-52%	-17%	-9%	117%	-22%	-4%	7%	2%	7%	2%	10%	1%	
SFR Permits	917	662	521	347	335	498	477	421	550	450	490	497	538	547	608	618	3,748
% Change from Previous Yr	-26%	-28%	-21%	-33%	-3%	49%	-4%	-12%	31%	7%	8.9%	1.4%	8.2%	1.7%	11.2%	1.6%	
MFR Permits	140	0	0	2	128	4	0	0	0	0	0	0	0	0	0	0	0
Total Residential Perm	1,057	662	521	349	463	502	477	421		450	490	497	538	547	608	618	3,748
Retail Sq. Ft.	479,828	99,195	32,345	109,718	47,791	36,903	61,506	133,187	60,354	82,795	83,367	85,035	86,735	88,470	90,239	92,044	608,685
Office/Inst. Sq. Ft.	136,591	265,091	344,785	374,879	52,663	66,953	554,679	103,528	153,361	122,363	122,357	127,252	132,342	137,635	143,141	148,866	933,956
Industrial Sq. Ft.	66,192	22,773	0	16,720	13,193	0	11,238	0	8,533	8,438	8,512	8,576	8,640	8,705	8,770	8,836	60,477
Total NR Sq. Ft.	682,611	387,059	377,130	501,317	113,647	103,856	627,423	236,715	222,248	213,597	214,236	220,863	227,717	234,810	242,150	249,746	1,603,119
*Assumptions for FY2016-2022 Projection dated 11/24/2015:																	
Single Family Residential (SFR) Permits for FY2016: 1.4%; FY2017: 1.5%; FY2018: 1.5%; FY2019: 1.6%; FY2020: 1.6%; FY2021: 1.75%; FY2022: 1.75% increase in total housing units.																	
Drainage Impact Fee: A short term average percentage of 7.5% of SFR permits are assumed to occur in area of obsolete platting. No non-residential permits are assumed to occur in areas of obsolete platting. While some non-residential development occurs in areas with obsolete platting, there is no clear trend that may be used to make a reliable assumption about non residential development that will pay the drainage impact fee.																	
Non Residential (NR) square footage permit estimate based on 5 year average (FY2011-2015) excluding large office/institutional projects. Retail: 2% increase in total square footage; Office/Institutional: 4% increase in total square footage; Industrial: 0.75% increase in total square footage.																	
Revenue collection rates are based on recent collection experience from FY2011 to FY2015, and are assumed to be: Roads: 15%; Bikeways: 30%; Parks: 20%; Public Safety: 67.5%; Drainage: 100%; Water: 20%; Wastewater: 20%.																	

**THIS PAGE LEFT INTENTIONALLY BLANK**

